

ARP S.A. strategy for 2023-2025 with an outlook to 2030

ARP S.A. CLEAN INDUSTRY







Industrial Development Agency JSC has been supporting Polish business for more than 30 years. We were partners for Polish companies during the free market transformation.

We will support Polish entrepreneurs during the upcoming energy transition.

Cezariusz Lesisz

President of the
Board Industrial Development Agency JSC

Towards clean industry

Clean industry is a new development paradigm.

It is the industry of the energy transition era - low-carbon and green. Clean industry is also about clean principles: integrity, transparency, clear terms of cooperation.

Finally, clean industry is an indication of the direction for the future.

Moving forward, we focus on the core of our business: industrial development.

YESTERDAY

ARP S.A. as a leader in the free market transformation:

We supported restructuring and consolidation activities

We helped to adapt Polish industry to the conditions of a market economy and international competition

TODAY

ARP S.A. as a leader in sustainable development:

We expand the domestic production potential

We protect jobs

We economically activate less developed regions

TOMORROW

ARP S.A. as a leader in clean industry:

We will support energy and digital transformation processes

We will further adapt industrial parks and special economic zones to the needs of clean industry

Vision

We are building a leadership position in three strategic areas of the economy:

- Hydrogen Economy and Offshore Wind Energy
- Industrial parks and Special Economic Zones
- Industrial investment financing

Mission

- To act locally and responsibly
- To strengthen the Polish economy in the long term
- To follow the policy of responsible development

Objectives

- Energy transformation for building clean industry
- Creation of strategically important industry at local level
- Modernisation of the Polish economy on the basis of Polish capital



Hydrogen economy

Clean industry in ARP S.A.

- The Investment Plan for the European Green Deal envisages the launch of sustainable investments worth at least **EUR 1 trillion by 2030**
- Poland is the **3rd largest hydrogen producer in Europe** and **5th in the world**
- We are co-creating **7 Polish hydrogen valleys**: Lower Silesian, Mazovian, Podkarpathian, Silesian-Malopolska, Central, West Pomeranian and Podlasie

Hydrogen
economy



Offshore Wind Energy

Clean industry in ARP S.A.

- Poland has the potential to become **the region's leader** in investing in the Baltic Sea
- **First offshore wind farms** in the Polish economic zone should be built between 2026 and 2027
- We will invest in **the production of wind towers and a low-carbon service/installation fleet** for Offshore Wind Energy

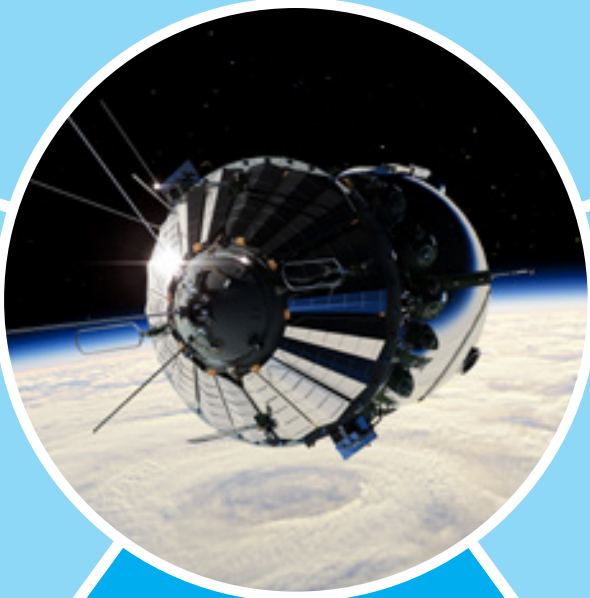


Offshore
Wind
Energy

Space industry

Clean industry in ARP S.A.

- European space industry ranks **2nd in the world**
- ARP S.A. has a portfolio of **companies that are successful in the space industry** on the domestic and international markets
- We will support space **industry start-ups** and **the development of the Polish space technology sector**



Space
industry

Industrial parks and Special Economic Zones

Clean industry in ARP S.A.

- ARP S.A. manages two special economic zones - [SEZ EURO-PARK MIELEC](#) and [TSEZ EURO-PARK WISŁOSAN](#). In 2021 alone, [107 decisions to support new investments were issued](#) in SEZs managed by ARP S.A.
- In 2021, the [Strategic Investment Park Euro-Park Stalowa Wola](#) was established and a key investor, [SK Nexilis Poland sp. z o.o.](#), was attracted to it. In addition, ARP S.A. is the operator of the largest foreign investment in Poland's history - [the Intel](#) semiconductor factory in Lower Silesia
- [We will continue to develop the SEZs](#) - attracting new investors and adapting the zones to the needs of clean industry

Industrial parks
and Special
Economic Zones



Financing businesses Clean industry in ARP S.A.

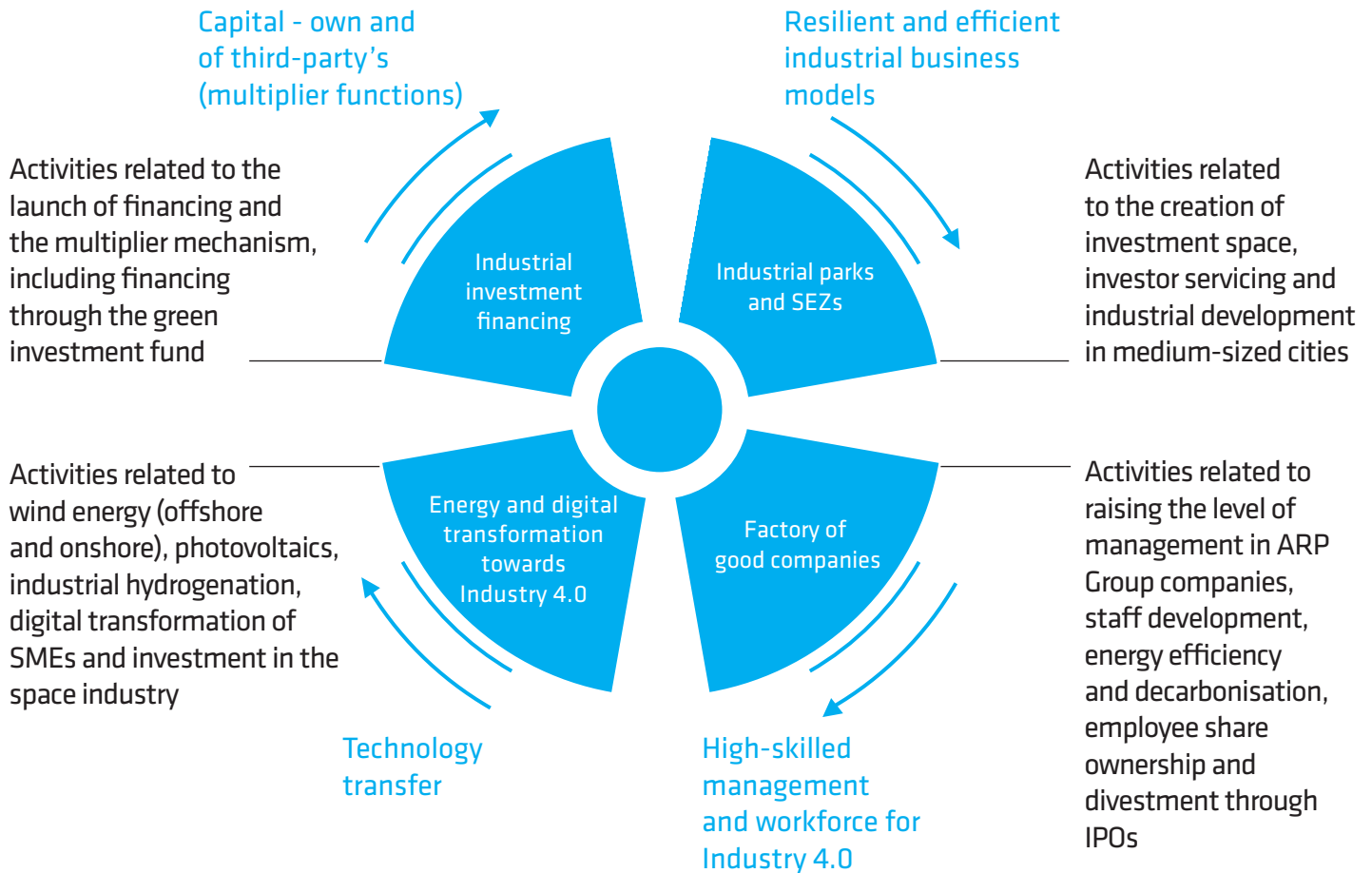
- ARP S.A. has more flexibility in granting loans to businesses than banks
- In 2022 ARP S.A. has introduced an **Anti-inflation Loan** with a guarantee from the European Guarantee Fund
- We will develop new forms of business financing - **leasing** and **green investment fund**

Financing
businesses



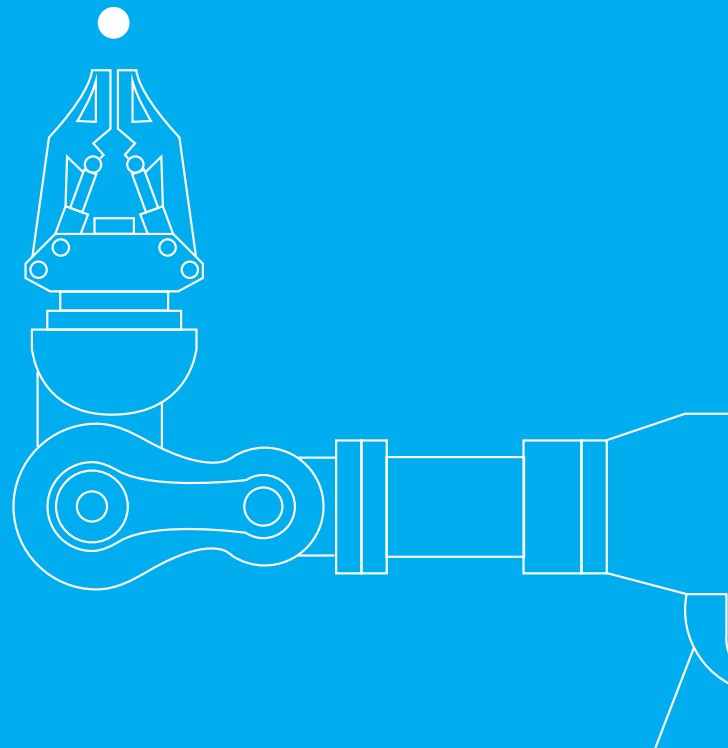
Strategic areas

Clean industry in ARP S.A.



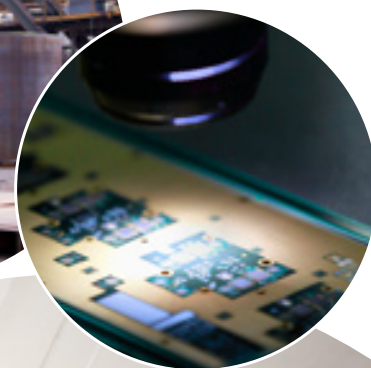
Our strengths

- We have unique expertise in industry management
- Where others see only risk, we also see growth potential
- We are a special agency for special tasks



Our resources

- Our portfolio includes more than 60 companies
- We own modern industrial parks and Special Economic Zones
- We are involved in the development of 7 hydrogen valleys, we support various hydrogen initiatives across Poland aiming to establish a hydrogen valley ecosystem operator as part of the Hydrogen Strategy for Poland and the Hydrogen Agreement





ARP S.A. CLEAN INDUSTRY

Find out more about us



